



THE Oracle



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ARMY REQUIREMENTS AND RESOURCING BOARD

Rapid Reaction in an Era of Persistent Conflict

By CPT John H. Dabolt IV, FA 50 Qualification Course—Class 02-08

(Quarterly, the ORACLE presents one of the best of the research papers prepared by FA50 Qualification Course students. Captain Dabolt, who graduated in September, is now working AR2B issues on the HQDA G-357 staff.)

The post-9/11 world finds the United States and its closest allies engaged in an era of persistent conflict with those that seek to destroy freedom. The enemy we face is clever, fast-moving, and unbounded by the rigor of a large, institutional Government. Our traditional force development process, while thorough, is slow to react to changing conditions. This “weakness” allows the enemy to get inside our decision cycle and leverage a great advantage—speed in change. The Army Requirements and Resourcing Board (AR2B) provides a mechanism for answering this changing environment through the rapid fielding of cutting-edge technology to the Warfighter. The AR2B process, funded largely through supplemental spending may soon be facing a revolution as Government funding becomes more restrictive. The need for this program will not diminish, yet increase in importance as a forum for the prioritization of limited resources.

The United States is facing a global environment in which the convergence of economic, social, religious, and geo-political influencers is directly impacting our daily operations. Our economy is strained, our military under-resourced while over-tasked, and the American people unsure of the future—primarily with the upcoming change of leadership next January. The National Defense Strategy 2008 describes our current conflict as a Long War in which “we must defeat violent extremism as a threat to our way of life as a free and open society and foster an environment inhospitable to violent extremists and all those who support them.” (NDS 2008, pg. 7) In order to meet that central objective, the military must

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FROM THE EXECUTIVE AGENT:

Optimism is a combat multiplier



MG David D. Halverson Director,
FA 50 Executive Agent

Team, Let me say, first, that I'm proud to be the Executive Agent for Functional Area 50 Proponency. Commanders at all levels recognize the great work being done every day by our uniformed and civilian Force Managers.

On arrival a couple of months ago, I gave everyone a few thoughts about "things I believe in." Here they are, because they are just as applicable to the FA50 community as a whole as to the folks here on the ARSTAF.

—Our mission is to equip the Army, in a fiscally-constrained environment, to support the Global War on Terror while transforming to a Modular Force, all the while keeping our focus on the Soldier.

—We are a Nation at War. And whenever Soldiers are in harm's way, our duty is to treat our service every day as an "affair of the heart"—to be full members of the team, to be morally, physically and mentally Fit to

Fight, and also to balance our professional responsibilities as much as possible with our Families and our communities.

In our business, Optimism is a combat multiplier—keep a positive attitude, take the initiative and empower your military and civilian subordinates to do the same. The Army's senior leaders, and more importantly the Soldiers, depend on us every day to make the right decisions at the right times to keep the Warfighters in the field.

There are some literary examples that sum up the things I believe in. One of the best is Teddy Roosevelt's famous "Man in the Arena" speech at the Sorbonne in 1910. I encourage you to read the entire speech, it is a terrific recap of what it means to be an American. The most-quoted phrases, of course, are these—"It is not the critic who counts; not the man who points out how the strong man stumbles, or where the doer of deeds could have done them better. The credit belongs to the man who is actually in the arena, whose face is marred by dust and sweat and blood; who strives valiantly; . . . and who at the worst, if he fails, at least fails while daring greatly, so that his place shall never be with those cold and timid souls who neither know victory nor defeat." In other words, we believe in "Dooah," not just "Hooah."

Finally, be aware that in the present environment, your character will be tested daily. As military professionals, we are entrusted with resources provided by the public we serve, and with the wellbeing of their sons and daughters. Do the right thing—ALWAYS. Don't sit on bad news, report it ASAP and get it fixed. And recognize the achievements and accomplishments of the members of your team.

I hope to meet each of you personally over the next couple years. We are a great team, and I'm proud to be one of you. Keep doing what you do. ○

MG Dave Halverson

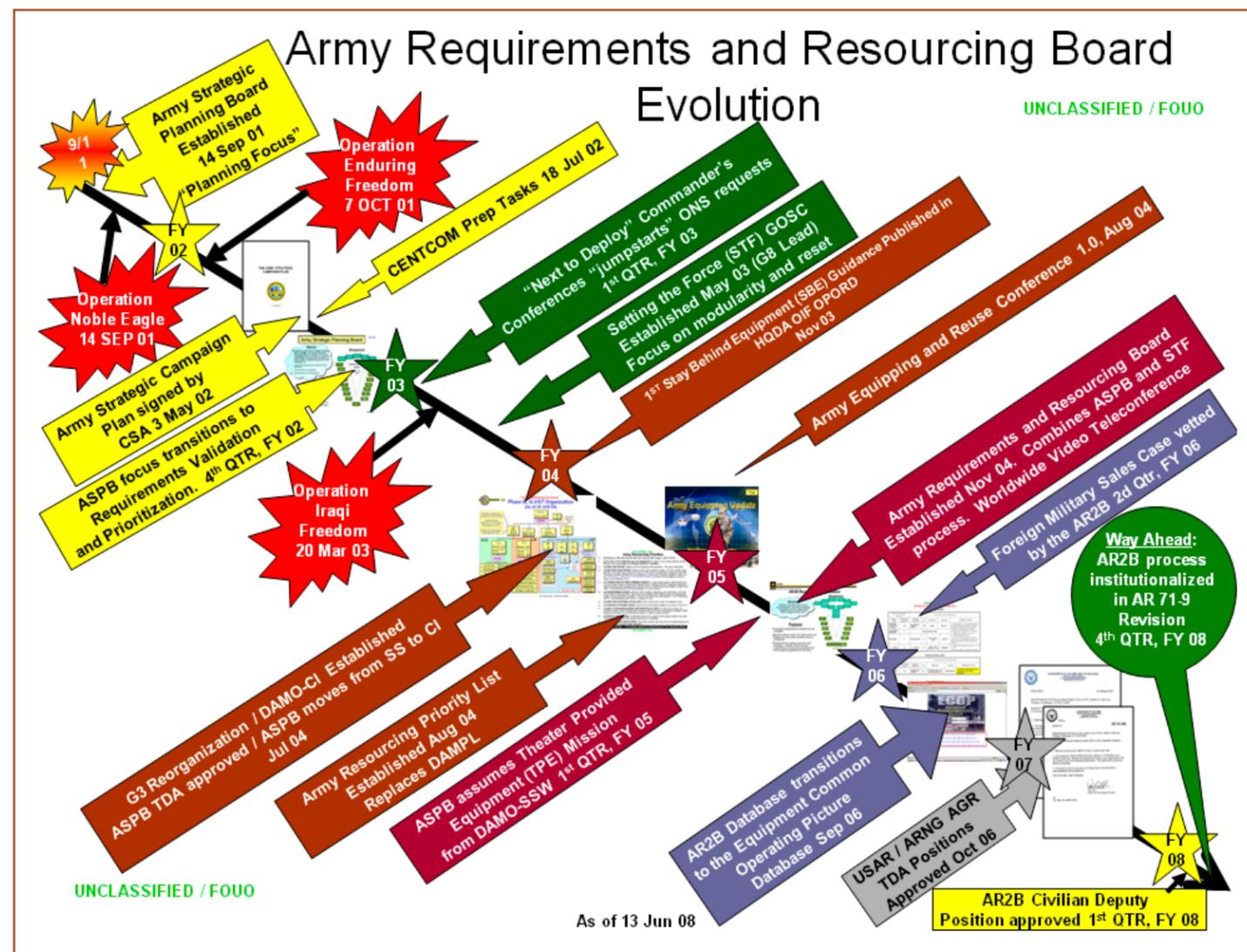
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rapidly adapt to the changing environment; providing the best equipment to the Warfighter while operating within increasing fiscal regulation. The Army Planning, Programming, Budgeting and Execution (PPBE) Process, while thorough, lacks the speed to react to the evolving extremist threat we face; the Army Requirements and Resourcing Board (AR2B) provides the forum to respond to this environment.

THE HISTORY OF THE AR2B

The AR2B can trace its lineage to two separate entities: the Army Strategic Planning Board (ASPB) and the Setting the Force (STF) processes. The ASPB was the brainchild

of the former Vice Chief of Staff, retired General Richard Cody during his tenure as the Deputy Chief of Staff, Operations in 2002. In his book War on Two Fronts, COL Christopher Hughes describes General Cody's frustration with the "glacial pace of initiatives" and designed the ASPB to "quickly prioritize the resources within the Army in an effort to better support the war and to help sustain current and future operations" (pg. 211). The ASPB provided a forum for Division Commanders to prioritize capabilities and equipment they would need to prosecute the war in Iraq. Armed with that information, GEN Cody was ready to accelerate the acquisition process and procure what was needed for the Iraq War.



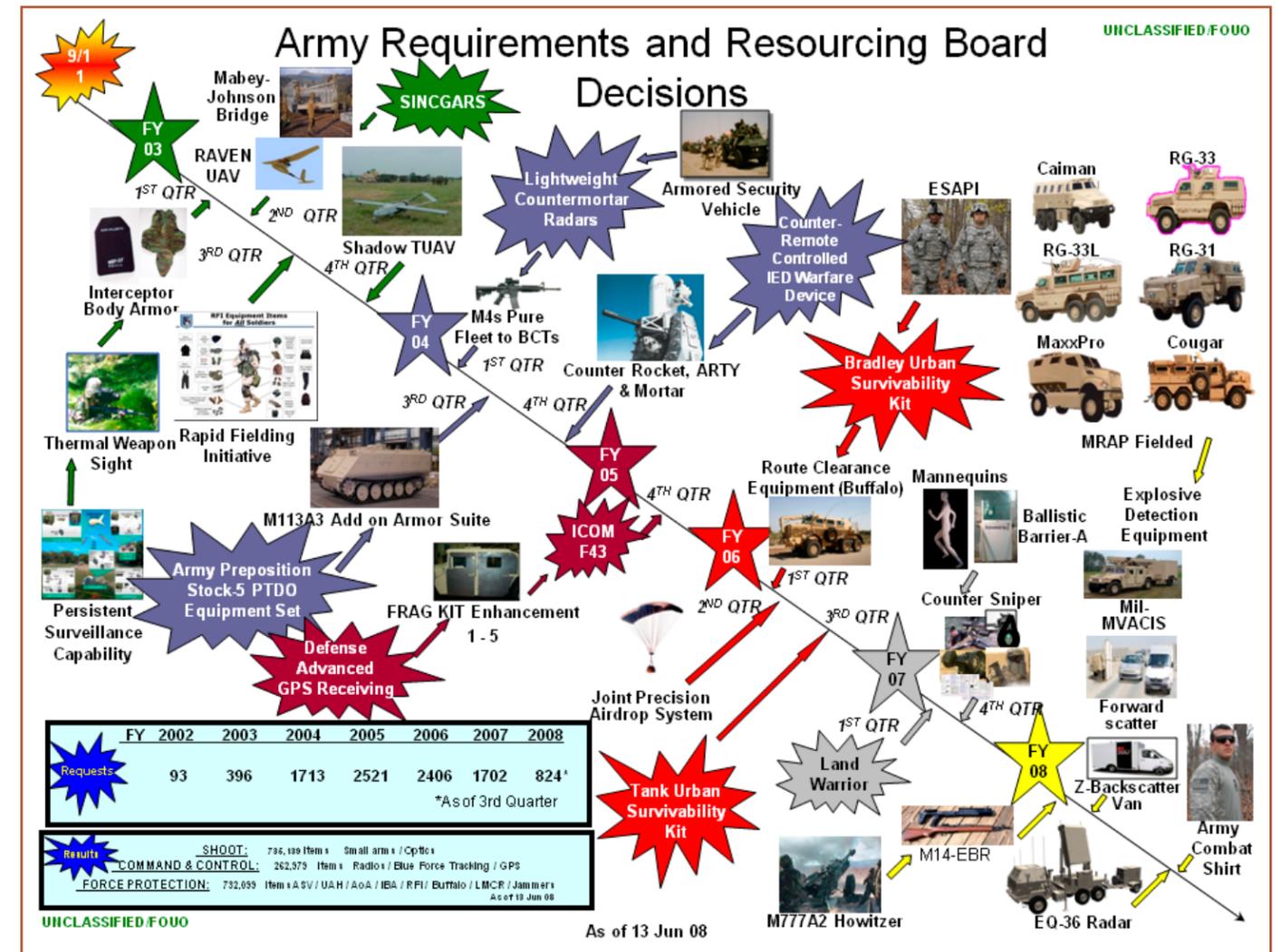
The STF General Officer Steering Committee met weekly to oversee the reset of the current force. Both of these venues worked to determine the size, composition, and capabilities required of the Army, therefore in November 2004, in an effort to reduce redundancy, they combined into the Army Requirements and Resourcing Board (see Evolution Timeline previous page).

The Mission of the AR2B is to “validate, prioritize and resource requirements to meet Army strategic commitments to provide timely Title X support to the force” (AR2B 101 Briefing). Its purpose is to accelerate requirements to solutions and identify Execution and Budget Year resource realignment to support fielding. The board is tri-chaired by the Deputy Chief Of Staff, G-3/5/7; the Deputy Chief of Staff, G-8; and the Military Deputy, Assistant Secretary of the Army (Financial Management and Comptroller) (ASA[FM&C]). These members, plus representatives from all Army Staff Offices and Field Commands, will review Operational Needs Statements, submitted by field commanders, in

order to validate, prioritize, and resource the needed capability against all others. The key to the success of the AR2B is responsiveness. The deliberate Acquisition Process, while thorough in research, testing, evaluation, and procurement, is unresponsive to changes in the operational environment due to long lead times and linkages to the Planning, Programming, Budgeting, and Execution Cycle. The process has likened to an Aircraft Carrier – powerful and well built, but hard to turn rapidly. The AR2B provides the responsiveness needed in unconventional warfare – eliminating much of the “flash to bang” delay in the fielding process of new capabilities. If the deliberate process is an Aircraft Carrier, then the AR2B would be a Jet Ski – able to meet the rapidly changing demands of the current force.

AR2B PROGRAM SUCCESSES AND SHORTCOMINGS

According to LTG Stephen Speakes (DCS, G-8) in his article on Army Modernization “the “end” of our modernization strategy is to sustain the Army as the dominant landpower in the world.” He continues, “...the existing processes were too slow to effectively respond to wartime needs. The Army has corrected this deficiency by accelerating wartime acquisition and fielding through several initiatives.” The AR2B has experienced much success since its creation in 2004. The board has vetted numerous ONSs and the true winner has been the Individual Soldier. When asked what he felt were some of the greatest achievements of the AR2B, LTC David Delmonte from Resource Analysis and Integration (DAMO-CI) stated that any program that increased Soldier survivability was a key success. Some of these programs include: improved Body Armor and Small Arms Protective inserts, improved vehicle protection (Humvee Up-armor Kits and Fragmentation Kits 1-5); Route Clearance Vehicle package (to include the Buffalo, RG-31, RG-33, and the Husky); and the MRAP family of vehicles. These programs, and many others like them, have increased Soldier survivability from small arms fire, improvised explosive devices and sniper fire by eliminating or greatly reducing the effects of the threat. Many Soldiers, to include myself, are



alive today due to these programs. In total since 2004, the AR2B has processed over 8,900 requests fielding over 1.7 Million pieces of equipment to the Warfighter (see previous page – Army Requirements and Resourcing Board Decisions).

The AR2B process, while extremely successful, is not without shortcomings. One might ask how the AR2B funds these accelerated programs – many of them commercial off the shelf (COTS) solutions. Therein lays the AR2B’s biggest shortcoming – funding. The AR2B is not a part of the base budget. The AR2B does not have an operating budget from which it purchases the capabilities it fields. The AR2B is directly linked to supplemental funding and budget trade-offs. As supplemental funding comes under

greater Congressional scrutiny, the responsiveness of the AR2B forum could be in jeopardy. According to a source in the Army Budget Office, “a reduction of the supplemental would essentially eliminate a major role of the AR2B. Those Theater needs would be reviewed / validated by the AR2B and then turned over to the Program Evaluation Groups to address with their year-of-execution funds.” The AR2B historically handles 6 to 9 Billion dollars annually in response to Combatant Commander needs. An additional source of funding can come from tradeoffs with current programs. In a zero-sum game, if one entity gains money then another must surrender funds – usually at the cost of a future capability. While this is a way to finance current needs we are

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doing so by mortgaging our future. Unfortunately it seems, as supplemental spending slows, so will the responsiveness to the needs of the Soldier.

THE AR2B PROCESS IN THE ERA OF ARFORGEN

Some might say that there is no reason for an AR2B in the Army Force Generation (ARFORGEN) Model, but this is hardly the case. The ARFORGEN Model looks across the total force (regardless of component) in an attempt to balance the deployment cycles. ARFORGEN divides the Total Army amongst three pools—Reset, Train / Ready, and Available Force pools. As units progress through the model, they will experience different levels of readiness, training, and equipping. If the ARFORGEN cycle holds true, then unit equipment packages will field in conjunction with movement from phase to phase. However, as the combat environment changes and/or technology advances come to fruition, the AR2B will still play a viable role in this process. In the ARFORGEN cycle if a unit in the Train / Ready pool must be accelerated—possibly due to a special function that it could provide—then so would its need for equipment. The AR2B forum could rapidly shift resources to this unit, ensuring that it would deploy fully capable of completing the mission. Another scenario to consider would be a unit that has completed its Train / Ready cycle and was preparing to deploy at the same time a new capability became available. Utilizing the AR2B, in conjunction with the Army Resourcing Priority List (ARPL), as a “referee” in the fielding process will ensure the right unit is fielded the right equipment at the right time. This would also benefit the National Guard and Reserves in that the ARPL fills a unit based on deployment cycle and not on component ultimately resulting in an operational reserve force with the same capabilities as the active component.

THE FUTURE OF THE AR2B

What is the future of the Army Requirements and Resourcing Board? To find the answer one must look in two areas—future developments and doctrine. Over the years, requirements and resources have met in the AR2B leading to some of the most cutting-edge

technology on today’s modern battlefield. However, not all programs have been successful and even more are only viable in the current CENTCOM Area of Operations. The Capabilities Developments for Rapid Transition (CDRT) process examines the capabilities accelerated from the AR2B and determines which should be transitioned to programs of record, which should be maintained for the current conflict (or niche items) and which should be terminated either due to a change in the environment or ineffectiveness. The CDRT process takes the demonstrated capability and can insert it into the Material Acquisition process at any milestone—based on maturity. This “battlefield testing” can greatly enhance current and future programs—ensuring the success of Army Transformation. Without the AR2B process, key technologies could be delayed months or years from full rate production, or worse yet, result in fielding a system that is ineffective.

Doctrine provides the framework in which the Army operates. Army Regulation 71-9, dated 30 April 1997, is currently undergoing revision. The new document, Warfighting Capabilities Determination, is expected to be published in November of this year. It will capture many aspects of capabilities development to include the split of the DCS G-3 and G-8 and the roles associated with each. Additionally, the document will formally establish the Army Requirements and Resourcing Board as an official function of the Army Staff to include Mission, Charter, Purpose, Composition and Execution guidance. This inclusion of the AR2B highlights the importance of this forum and establishes the path to the future.

The AR2B has been an integral part of our Army’s service and success in the Global War on Terrorism. It has produced countless improvements in the capabilities of today’s modern Soldier and has supported the idea that we will never put our Soldier in a fair fight. The AR2B has proven itself time and again and will continue to do so well into the future. The era of persistent conflict is upon us. Our enemy is unknown, adaptive, and resourceful. The AR2B will allow our force to remain agile, technologically superior and one step ahead of our adversaries. ◉

FROM THE PPO CHIEF: Big “Doings” coming in FA50



LTC Rob Waring, FA50 Personnel Proponent Office Chief

An awful lot has been happening in the PPO this quarter, let me bring you up to date on some of the initiatives we’re working on.

– We are still pursuing the possibility of obtaining Central Select List or a “CSL-like” recognition for certain of our most important FA50 positions. The new Vice Chief of Staff, Army has given the functional proponents some additional guidance, and we’ll keep you informed as this action proceeds. Our intent is to get a small number of our COL and LTC slots recognized by the Army as being as important to the Functional Area as Brigade and Battalion commands are to the branches.

– Patsy and I, with several of you, are actively involved in TRADOC’s redesign of the Army Service Component

Command (ASCC) headquarters organizations. So far we have been very successful at defending these positions. Our customers, the ASCC commands, have been our best defenders of these positions. In one notable discussion, LTG Lovelace (CDR, USARCENT) stated “These guys are my main effort for my Title 10 responsibilities...”

– We see several areas of potential FA50 growth: ARNORTH, CENTCOM and USFK and within the Worldwide Individual Augmentation System (WIAS).

– Bob and Mike are working on updating DA Pam 600-3 and the Q Course POI. We’ll be asking many of you for your thoughts and suggestions on both of those documents before we take some recommendations to the FD and the G-8.

As you know by now, we have a new Career Manager at HRC—LTC Al Gamble has hit the ground running. He is your principal POC for Majors’ and LTCs’ career and assignment matters. For the COLs, LTC Ben Henderson is still hard at work at the Senior Leadership Division. In the Taylor Building, Mr. Mike McDaniel has come over from G-357 to help Patsy and Bob. He’ll be working Training and Education and structure issues. Welcome aboard, Mike!

I hope you’ll take the time to look over this issue and share it with your commanders and colleagues. And I encourage each of you to consider contributing to your newsletter. As the Oracle grows, we hope to evolve it into a “branch journal” format. Your views and experiences are always of interest to the rest of the community.

Thanks for all you are doing,

Rob

*LTC Rob Waring,
PPO Chief*

EDUCATION ADVANCED CIVIL SCHOOLING (ACS)

Advanced Civil Schooling (ACS) was instituted to prepare selected FA50 officers with proven business practices that will enhance the skills, knowledge, tools and attributes to successfully and immediately articulate, manage and lead change.

ACS APPLICATION PACKAGES MUST INCLUDE:

- Officer cover letter.
- Completed DA Form 1618
- Test scores for GRE and/or GMAT (scores must be current –within 5 years)
- Additional information related to the specific program (see below)

ELIGIBILITY CRITERIA:

- Regular Army or Voluntary Indefinite status at time of application and status.
- Not more than a total of 17 years Active Federal Service upon entry into the ACS program (there is a obligation service period upon graduation).
- Undergraduate degree in an appropriate academic discipline with a GPA of 2.5 or better.
- Minimum GRE score of 500 (in each of the three academic areas (verbal, quantitative, and analytical).

- Minimum GMAT score of 500.
- Acceptance into a graduate program (or proof of conditional acceptance pending selection).
- Demonstrated potential for continued service.
- SECRET Clearance.
- Fully qualified at current grade.
- Professional timeline allows for schooling and utilization tour.

FA50 has identified suitable force management degree programs at the George Mason University, Naval Postgraduate School, and the Air Force Institute of Technology. Officers can request attendance at other universities, but an approval package must be submitted to the FA50 Proponent Office to include:

- Full description of the degree program and how it applies to the force management career (review DA PAM 600-3, chapter 31),
- Documentation that the officer meets the admission requirements, and
- Documentation that the tuition falls within the Army criteria (there are three levels of tuition and an annual tuition of less than \$18000 is preferred).

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FA50 ADVANCED CIVIL SCHOOLING (ACS) & ARMY FELLOWSHIP OPPORTUNITIES:

Officers are encouraged to submit applications for participation in these programs; however, due to limited Army allocations for FA50, only a select number can attend ACS each year and only one can do the Fellowship. Nevertheless, these are very important elements of professional development, and officers are encouraged to pursue this educational objective for personal as well as professional reasons.

The HRC career manager and the FA50 proponent office conduct a selection board to review applications for selection. The board will be held prior to 1 January 2009.

APPLICATIONS: must be submitted to LTC Al Gamble alfonso.gamble@us.army.mil no later than 14 November 2008.

ELIGIBILITY CRITERIA:

To be eligible for attendance at any of the programs, interested officers must be on active duty and in Regular Army or in Voluntary Indefinite status at the time of application and selection, and have appropriate prior civilian education. Typically, to allow fair participation for limited opportunities, an officer will be selected for only one of the two programs. ○

FA 50 MILESTONES

Please join us in congratulating the following ACC FA 50 officers on a major milestone in their careers, their selection for promotion to LTC:

MAJ(P) Dave Bernard, G3-FM
MAJ(P) Steve Brewer, 10th MTN
MAJ(P) Rob Carr, G8-FD
MAJ(P) Dan Friend, 2ID
MAJ(P) Al Gamble, G8-FD
MAJ(P) Eric Hollister, CAC

MAJ(P) Todd Johnson, Corps of EN
MAJ(P) Tim Mertsoc, G3-FM
MAJ(P) John Nolden, SOCOM (BZ)
MAJ(P) Virginia Reed, G3-CI
MAJ(P) Paul Saltysiak, G3-CI

Seven FA50 LTCs are also promotable. Both of these lists represent great accomplishments for the functional area – the Army is recognizing the terrific work Force Managers are doing.

LTC(P) Francisco Arce
LTC(P) John George
LTC(P) Robert Hughes
LTC(P) John Jones

LTC(P) David Komar
LTC(P) Gregg Skibicki
LTC(P) Peter B. With (BZ)

We also accessed eleven new FA50 officers from the latest Functional Designation boards. Welcome the following YG01'ers to the Force Management community. You are in for a challenging, rewarding experience:

CPT Michael E. Astin (from Armor)
CPT Jason L. Bartlett (Infantry)
CPT Alex R. Garn (Infantry)
CPT Steven M. Kendall (Infantry)
CPT Jerry D. Mcculley (Armor)
CPT James R. Mijares (Armor)

CPT Kurt A. Pressell (Infantry)
CPT Daniel J. Rogne (Infantry)
CPT Janel D. Voth (Military Police)
CPT John R. Williams (Armor)
CPT Robert J. Woodruff (Infantry)
CPT Vashaun A. Wrice (Infantry)

ACS continued on page 8

EDUCATION

ARMY FELLOWSHIP PROGRAM

The Army Fellowship Program was instituted to provide FA 50 officers the opportunity to conduct in-depth research and analysis on critical force management issues at the departmental and DoD levels and to provide an avenue for becoming a published author.

The FA50 Proponent Office has established a single source for Fellowship participation—RAND Arroyo Center Fellowship. This program is a 12-month program that is conducted at the RAND Arroyo Center with locations in Santa Monica, CA, and Washington, D.C. The Arroyo Center is the Department of the Army's Federally Funded Research and Development Center for studies and policy analyses. Army officers study and work on one or more research projects on critical Army policy issues. For more information see AR5-21, Army Policies and Responsibilities for the Arroyo Center.

This is an opportunity to broaden knowledge in force management through research. The focus areas of this fellowship include the National Strategy, Research, Program Analysis, Affordability, Executability and Supportability Assessments, Capability Gap Analysis, Key Performance Parameter Assessments, Supportability and Testability, Joint Capabilities Integration and Development Assessments and Cost/Benefit Analysis

The RAND Fellowship is a work-experience program to provide an extensive exposure to managerial techniques and industrial procedures within corporate America to competitively selected officers. Training received is normally not available either through the military school system or civilian university system.

This fellowship is 12 months long, typically beginning in September, with a three-year active duty service obligation (ADSO) and a three-year utilization tour determined by the Army G8.

PREREQUISITES:

- active component or reserve on Title 10 tour for no less than the last five years
- Major or Lieutenant Colonel with not more than 16 AFCS years as of June 2009;
- Intermediate-Level Education (ILE) graduate;
- Graduate-level degree applicable to the Force Management field;
- Have served or is currently serving in a key developmental assignment for current rank;
- Have demonstrated and served as an example of the Warrior Ethos;
- Comply with AR 600-9;
- Able to successfully complete a full fellowship year and serve the 3-year ADSO;
- Exhibit potential for future military service and competitiveness for senior Army leadership positions.

SELECTION PROCESS:

1. Interested eligible officers submit an application package to the FA50 career manager no later than 14 November 2008.
2. Files will be reviewed, boarded by a panel of AC and USAR COLS, and recommendations made to the Army G8 for final selection. Selection factors include but are not limited to:
 - Manner of Performance (MoP)
 - Last 3 field grade reports
 - RAND Review
 - RAND leaders rank applicants based on experience and success potential

Army Fellowship Program *continued from page 10*

- Number of months of current operational experience or deployment
 - GWOT primary
- AR 600-9 compliance
- Civilian Education
 - GPA
 - Degree and Institution
- Writing ability as exhibited in narrative
- Endorsements (optional)

3. Officer is notified of selection and placed on orders for August 2009.

APPLICATION PACKAGE:

1. DA Form 4187 as attached—signed by applicant, rater, and senior rater
2. Copy of all college transcripts

3. Test scores for GRE and/or GMAT (scores must be current –within 5 years)

4. Narrative (no more than two pages, double-spaced, 10-12 font) that presents:

Why I want this developmental opportunity

Why I am the best candidate for this opportunity

What I hope to achieve during this opportunity

5. Letters of Endorsement (optional)

The way ahead... The STAR team continues to solicit feedback from users. We are using the feedback to prioritize changes and enhancements to the program. CAA is continuing to develop and improve the model to include most SRCs. STAR also has the potential to replace the Market Supportability Study. To request access go to <https://STAR.ocar.army.pentagon.mil/>, enter your AKO login and password and you will be directed to a request access screen. Fill out the request and justification for access and you will be on your way to a great tool to assist with AR stationing. ○

FA 50 QUALIFICATION COURSE

Congratulations to all!



Marla Hurtado photo

Class 02-08 of the FA50 Qualification Course was graduated 5 September at the Army Force Management School, Ft Belvoir, VA. G-8 coins were presented to MAJ Lewis Knapp and CPT John Dabolt to recognize their classroom efforts and for their outstanding research papers, which will be published in the ORACLE (CPT Dabolt's is included in this issue.) Remarks were then delivered by LTC Rob Waring; COL Mark Lindon, Deputy Commander, USAFMSA; and LTG (Ret.) Trefry, PM AFMS. Members of the class were:
 Top Row: MAJ Jackie Perez Martinez; MAJ Terry Purnell; MAJ Lewis Knapp; MAJ Mike Tokar; CPT Lloyd Scott
 Middle Row: Mr. Ruben Velazquez; CPT Brian Parker; MAJ Dan Zerby; MAJ John Nalls; MAJ Joel Cunningham; MAJ Todd Johnson
 Bottom Row: CPT Chad Furne; CPT Mike DeCicco; MAJ Tamika Bailey; CPT Felicia O'Neal; MAJ Craig Bondra; CPT John Dabolt; MAJ Jamie Garcia

FA 50 QUALIFICATION COURSE



Marla Hurtado photos

LTC Brian Halloran attended his last graduation as the FA50 Career Manager.



Students eagerly await the finale of their long ordeal.



Two students—MAJ Knapp and CPT Dabolt, were presented G-8 coins by LTC Waring to recognize their classroom contributions and their outstanding research papers.

FA 50 QUALIFICATION COURSE



BG(Designate) Jim Doty (OCAR), LTG (Ret) Trefry and COL Sandra Wood (G-3 FM) with graduate Mr Velasquez —Guest Speaker, COL Mark Lindon, Deputy Commander USAFMSA



A number of VIPs attended: COL Guy Beougher, COL John Christensen, COL Billy Laster and COL Mike Linick, all of G-8.

FA 50s IN THE FIELD



Taken at the 101st sector in Afghanistan...from L to R, LTC Phil Stanley, MAJ Fred Corcoran, BG Chuck Anderson, DCG-ARCENT, Mr. Bill Ehly and MAJ Chris Teague.



Another photo MAJ Fred Corcoran, Mr Bill Ehly, and MAJ Chris Teague, Force Managers in Afghanistan with the 101st ABN.

FA 50s IN THE FIELD



*"The brigade commander, BG Ya'arub addresses his brigade the 34th Armor Brigade, 9th Division. This picture was taken in Sadr City. I am the Brigade S3 for 34th Armor Brigade MiTT"
—MAJ Augustus Tutu.*



New FA50, Major Gus Tutu e-mailed, "Attached is a photo of the Iraqi brigade I advised during operations in Sadr City. The mission took over 60 days, but was very successful in the clearance of multiple caches to include over 120 EFPs, various mortar systems, RPGs and detainees affiliated with Special Groups."

FA 50s IN THE FIELD



COL Sean Tuomey and his staff prepare for deployment. Sean, an alumnus of the FA50 PPO, commands the 1398th Deployment Support Brigade, Baltimore, MD. Good luck to all!



Two FA50s are currently enrolled in the Advanced Civil Schooling program.

MAJ TOM SONNEN REPORTS, "MAJ BRIAN ROBINSON AND I ARE IN THE ACS PROGRAM AT GEORGE MASON UNIVERSITY. IN MAY WE TRAVELED TO MOSCOW AND ST. PETERSBURG, RUSSIA AS PART OF THE PROGRAM. ATTACHED IS A PHOTO OF US IN FRONT OF MOSCOW STATE UNIVERSITY, WHERE A PORTION OF THE COURSE WAS CONDUCTED. IN THE PHOTO I AM IN THE CENTER AND BRIAN IS ON THE FAR RIGHT. WE GRADUATE ON 10 JAN 2009."

PPO UPDATE



Mr. Mike McDaniel

Mr. Mike McDaniel has joined the FA50 PPO as Program Manager. He was commissioned as an Infantry Officer through the Reserve Officer Training Corps recently retired from the Iowa Army National Guard. He served in a variety of positions including company commander, brigade staff officer and corps staff officer. While assigned as an Active Guard and Reserve (AGR) Officer, Mr. McDaniel served as a force management staff officer for the Army National Guard and in several force management positions on the Department of the Army Staff. Prior to coming to the Functional Area 50 Personnel Proponent Office Mr. McDaniel was the Chief, Maneuver Branch, Headquarters Department of the Army, G-37, Force Management.

LTC Al Gamble is the new FA50 Career Manager for Majors and Lieutenant Colonels. Give him a call at 703-325-8647, or alfonso.gamble@us.army.mil **PPO is back in Crystal City** Yes, we've moved back to the Taylor Bldg (NC3) in Crystal City. We are on the 6th floor, two rows of cubes north of the old location. New contact info is below.

Contact Info

FA 50 Proponency Office

Chief, LTC Rob Waring

(Pentagon 3d353)

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